**Bonfils-Stanton Foundation**

**Theory of Change**

**Nurture wise, innovative, and inclusive cultural institutions and leadership**
- Encourage culturally relevant programming and inclusive practices
- Promote effective management principles
- Encourage within and cross-sector collaboration
- Support and strengthen organizations and leaders from underrepresented communities
- Enhance access to affordable and appropriate space for artists and organizations to work and present

**Strengthen arts engagement infrastructure in Denver for adults and youths**
- Invest in and promote equitable access to arts education & engagement opportunities
- Support “maker” opportunities across the age spectrum

**Promote vibrant, robust cultural journalism and information ecosystems**
- Support equitable access to quality arts information
- Support equitable coverage of arts activities

**Strategies**

**Activities**

- Grantmaking: Invest in a balance of stewardship and risk forward opportunities; decrease capital gifts as a percent of grantmaking portfolio; consideration will be given to requests that have significant impact for a community.
- Arts in Society
  - Field Leadership: invest in research, convenings, and personal engagement
  - Models for enhancing TA and capacity building for ALAANA organizations and others that serve historically marginalized communities
- Models for aggregating capital
- Livingston Fellows
- Awards Program

- Grantmaking: reward engagement and education activities as part of grantee programming; support opportunities that address systemic change
- Models that leverage collaborative funding
- Field Leadership: invest in research, convenings and personal engagement

- Grantmaking: invest in new journalism opportunities
- Field Leadership: invest in research, convenings, and personal engagement

**Outcomes**

Denver benefits from passionate, collaborative and effective arts and culture organizations and cultural community leaders

Cultural institutions of all kinds adopt welcoming practices and take on culturally relevant work

Every Denver resident has ample opportunity to express themselves creatively and share their work

Every Denver resident has ample opportunity to discover cultural experiences that are meaningful to them

Denver residents can easily access information about cultural events

**Impact**

*The theory of change focuses on achieving change in Denver, but recognizes benefits to the larger metro area*

**Colorado residents enjoy better quality of life through the arts in Denver**

Denver is a creative, inspiring, and connected community

Denver is recognized as a cultural hub

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